

Real Estate as an Inflation Hedge for Gulf Family Offices

When property protects purchasing power, when it does not, and how Gulf families should build the exposure

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Abstract

Real estate is widely held to be a hedge against inflation, yet the belief is often asserted rather than examined. This paper sets out when, why and to what degree real estate protects purchasing power, with particular attention to the circumstances of Gulf family offices whose home currency is pegged to the US dollar. It identifies the three channels through which property hedges inflation, namely rent indexation, replacement-cost dynamics and the erosion of nominal debt, and shows that the strength of the hedge depends heavily on property type, lease structure and the use of leverage rather than on the asset class as a whole. Using modelled returns across inflation regimes and three worked holdings, it demonstrates that short-lease, supply-constrained and leveraged property hedges well, while long-lease, fixed-income-like property hedges poorly and can behave like a bond in an inflationary shock. It closes with a portfolio-construction framework and an implementation roadmap tailored to Gulf families.

Keywords: real estate, inflation hedge, family office, GCC, real assets, rent indexation, leverage, portfolio construction

1. Introduction

Few beliefs in investing are as widely held and as loosely examined as the idea that real estate protects against inflation. The intuition is appealing: property is a real asset, its rents and capital value are expressed in money, and when money loses value the things it buys, including buildings and land, should rise in price to compensate. For Gulf families, who hold a large share of their wealth in property and who watched inflation return across their major investment markets after a long dormancy, the question of whether that intuition holds is not academic. It determines whether a large part of the family balance sheet is doing the job the family assumes it is doing.

The honest answer is that real estate hedges inflation under some conditions and fails to under others, and that the difference between the two is not a matter of luck but of structure. A logistics warehouse on a short lease with rents that reset to the market every year, financed with a fixed-rate loan, is a powerful inflation hedge. A prime office let for twenty years on a fixed rent, held unlevered, is close to a bond and can lose real value rapidly when inflation rises. Both are real estate. The asset class label tells the investor almost nothing; the structure tells almost everything.

This paper sets out to replace the slogan with a framework. It identifies the channels through which property hedges inflation, shows how property type, lease structure and leverage determine the strength of each channel, and examines how the hedge behaves across different inflation

regimes. It then turns to the specific position of Gulf family offices, whose dollar-pegged currency, exposure to oil-linked domestic demand and access to both regional and international property markets give the question a particular shape. The aim is a practitioner framework that a family can use to judge whether its existing property holdings hedge inflation and how to build exposure that does.

2. Why Inflation Has Returned to the Agenda

For most of the decade following the global financial crisis, inflation in the developed markets where Gulf families invest was so low and so stable that the question of hedging it seemed almost antiquarian. That changed sharply in the early 2020s, when supply disruption, fiscal expansion and energy shocks drove inflation to levels not seen in a generation across the United Kingdom, Europe and the United States. Even as headline rates have since moderated, the episode reminded investors that price stability is a policy achievement rather than a law of nature, and that a portfolio built entirely for a low-inflation world is exposed when the world changes.

For Gulf families the picture has a regional dimension. The dirham and several other Gulf currencies are pegged to the US dollar, which imports US monetary conditions and, to a degree, US inflation, while domestic inflation is also shaped by local factors such as housing supply, government spending and the oil cycle. A family measuring its wealth in dirhams therefore faces an inflation exposure that is partly American and partly local, and the property it holds in different markets hedges these exposures to different degrees. This makes a generic view of property as an inflation hedge especially inadequate for Gulf families and a structured one especially valuable.

The renewed salience of inflation also interacts with the long horizons that family offices typically adopt. A family investing for generations cannot assume that the low-inflation regime of recent memory will persist across its entire holding period. Over thirty or fifty years, periods of higher inflation are not a tail risk but a near certainty, and the question is not whether they will occur but whether the family's assets will protect purchasing power when they do. Real estate, properly structured, is one of the most accessible instruments for that protection, which is why understanding its behaviour matters so much to long-horizon investors.

3. What an Inflation Hedge Actually Means

Before assessing whether real estate hedges inflation it is worth being precise about what the claim means, because much confusion arises from conflating different ideas. An asset hedges inflation if its real value, that is its value after adjusting for the loss of purchasing power, is preserved or enhanced when inflation rises. This is a stronger and more useful test than simply asking whether the asset's nominal price rises, because almost everything rises in nominal terms during inflation; the question is whether it rises by enough to keep pace.

A second distinction is between hedging the level of prices and hedging unexpected changes in inflation. An asset can deliver a return that compensates for expected inflation simply by being priced to do so, but the more valuable property is the ability to protect against inflation that the market did not anticipate, since that is the inflation that damages portfolios. The best real estate hedges have rents and values that respond to inflation as it occurs, rather than being locked to a forecast made years earlier.

A third distinction concerns horizon. Real estate is widely found to be a poor short-term inflation hedge, because in the short run property prices are driven by interest rates, sentiment and liquidity, which can move against the investor even as inflation rises. Over longer horizons, however, the structural channels through which property tracks inflation assert themselves, and the hedge strengthens. A family that expects property to protect it within a single year may be disappointed; one that holds across a cycle and beyond is far more likely to see the hedge work. The framework that follows is therefore a long-horizon framework, which suits the family-office investor well.

4. The Three Channels of the Hedge

Real estate hedges inflation through three distinct channels, and the strength of a given holding's hedge is the sum of how strongly each channel operates. Separating them is the key analytical move of this paper, because it explains why two buildings can offer such different protection.

Rent indexation. The first and most direct channel is the adjustment of rent. Where leases reset to the market frequently, or are explicitly linked to an inflation index, the income the property produces rises with prices, and the investor's real income is preserved. Where leases fix rent for long periods, this channel is weak or absent, and inflation erodes the real value of the income stream just as it would for a bond.

Replacement cost. The second channel operates through the cost of building. Inflation raises the cost of land, labour and materials, which raises the cost of creating new competing supply. Existing buildings, whose construction cost is sunk, become more valuable relative to the rising cost of replacements, and this supports their capital value. The channel is strongest where supply is constrained and construction costs are a large part of value, and weakest where land is abundant and new supply can arrive quickly.

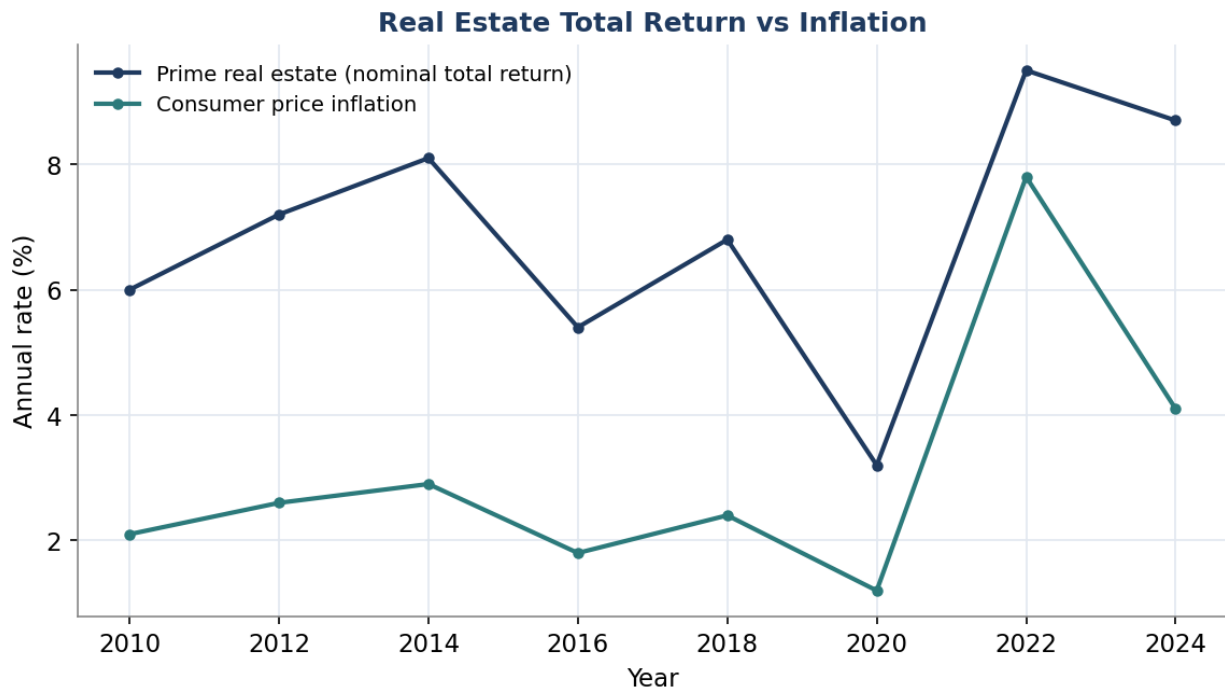
Debt erosion. The third channel is financial rather than physical. A property financed with fixed-rate debt benefits when inflation erodes the real value of that debt: the investor repays the loan in money that is worth less than the money borrowed, transferring value from the lender to the equity holder. This channel is entirely a function of how the property is financed and operates regardless of the building itself, which is why leverage is so central to the inflation-hedging question.

These channels do not operate uniformly. A short-lease, supply-constrained, fixed-rate-financed property fires on all three; a long-lease, abundant-supply, unlevered property fires on none. The art of building an inflation hedge in real estate is therefore the art of selecting and structuring property so that as many channels as possible operate strongly.

5. The Evidence Across Time

The behaviour of property relative to inflation over the past decade and a half illustrates both the strength and the limits of the hedge. Over long periods, prime real estate total returns have comfortably exceeded inflation, delivering a real return on top of preserving purchasing power. But the relationship is not smooth: in the low-inflation years property returns were driven by falling interest rates rather than by inflation, and in the inflationary shock of the early 2020s property initially lagged as rates rose before its income channel reasserted itself.

Figure 1. Real Estate Total Return Compared with Inflation



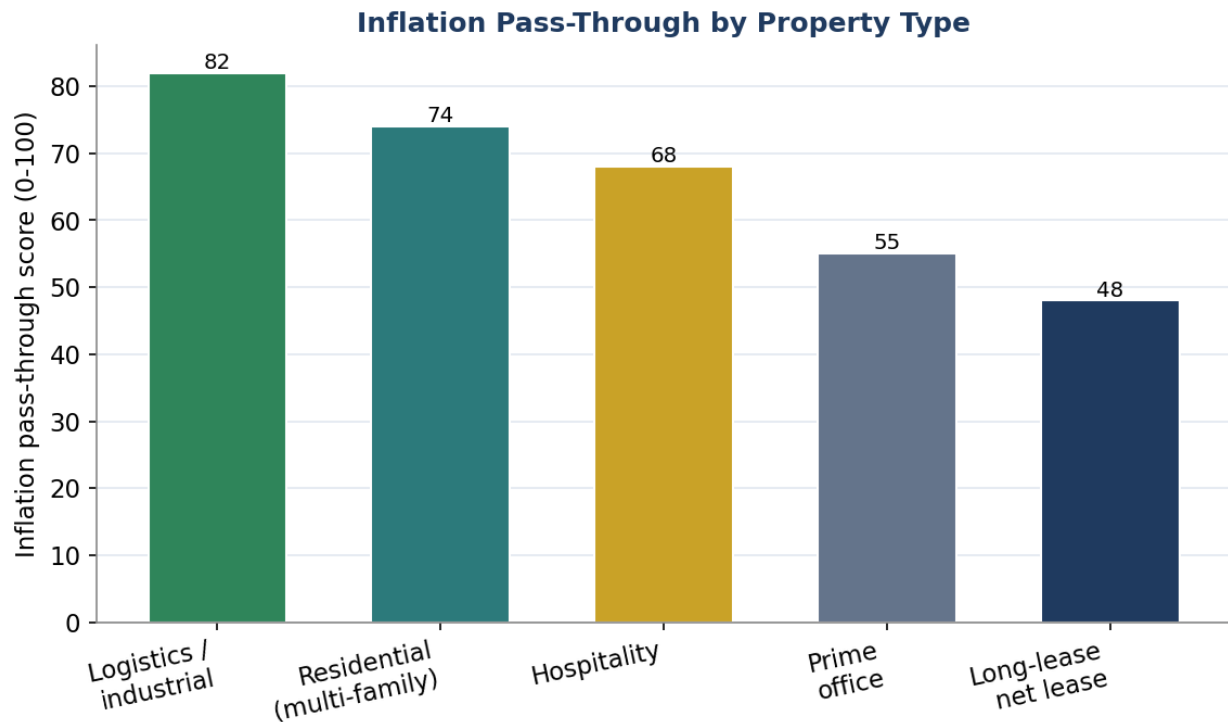
Prime real estate nominal total return against consumer price inflation across a full cycle.

The chart makes the central point visually. In most years property returns sit comfortably above inflation, preserving and enhancing real value. In the inflationary spike, property returns and inflation both rose, but the timing differed: the income channel took time to feed through as leases reset, so the hedge worked over the cycle rather than instantaneously. An investor who judged property by a single year during the shock would have concluded the hedge had failed; one who held across the adjustment saw it work. This is the empirical signature of a long-horizon hedge.

6. Not All Property Hedges Equally

Because the hedge depends on the three channels, and because different property types fire those channels to different degrees, the inflation-hedging quality of real estate varies enormously by type. Ranking property types by their pass-through of inflation to investor returns produces a clear ordering that should guide a family building an inflation hedge.

Figure 2. Inflation Pass-Through by Property Type



Relative score combining rent-reset frequency, supply constraint and typical financing.

Logistics and industrial property score highest, because demand has been strong, leases reset frequently and supply is constrained by land and planning. Multi-family residential scores well for similar reasons, with the added benefit that leases typically reset annually. Hospitality, where room rates can be repriced nightly, hedges well operationally but carries more cyclical risk. Prime office and especially long-lease net-lease property score poorly, because their long fixed leases lock income for years and leave the investor exposed to inflation in exactly the way a bondholder is. The lesson is direct: a family seeking inflation protection should tilt toward short-lease, supply-constrained property and away from long-lease, fixed-income-like property, regardless of how prestigious the latter may appear.

7. The Decisive Role of Lease Structure

If property type sets the broad ranking, lease structure determines the outcome within it, and it is the single most important variable an investor can examine. The same building can be a strong or weak inflation hedge depending entirely on the lease attached to it. A warehouse let on a one-year lease at market rent hedges inflation; the identical warehouse let on a twenty-year lease at a fixed rent does not. The investor who understands this examines the lease before the building.

Table 1. Lease Structures and Inflation Protection

Lease type	Rent adjustment	Inflation protection	Typical use
Short market lease	Resets to market frequently	Strong	Logistics, residential
Index-linked lease	Linked to CPI or RPI	Strong	Modern commercial

Stepped lease	Fixed percentage uplifts	Moderate	Retail, some office
Long fixed lease	No adjustment for years	Weak	Net lease, some office
Turnover lease	Linked to tenant sales	Moderate to strong	Retail, hospitality

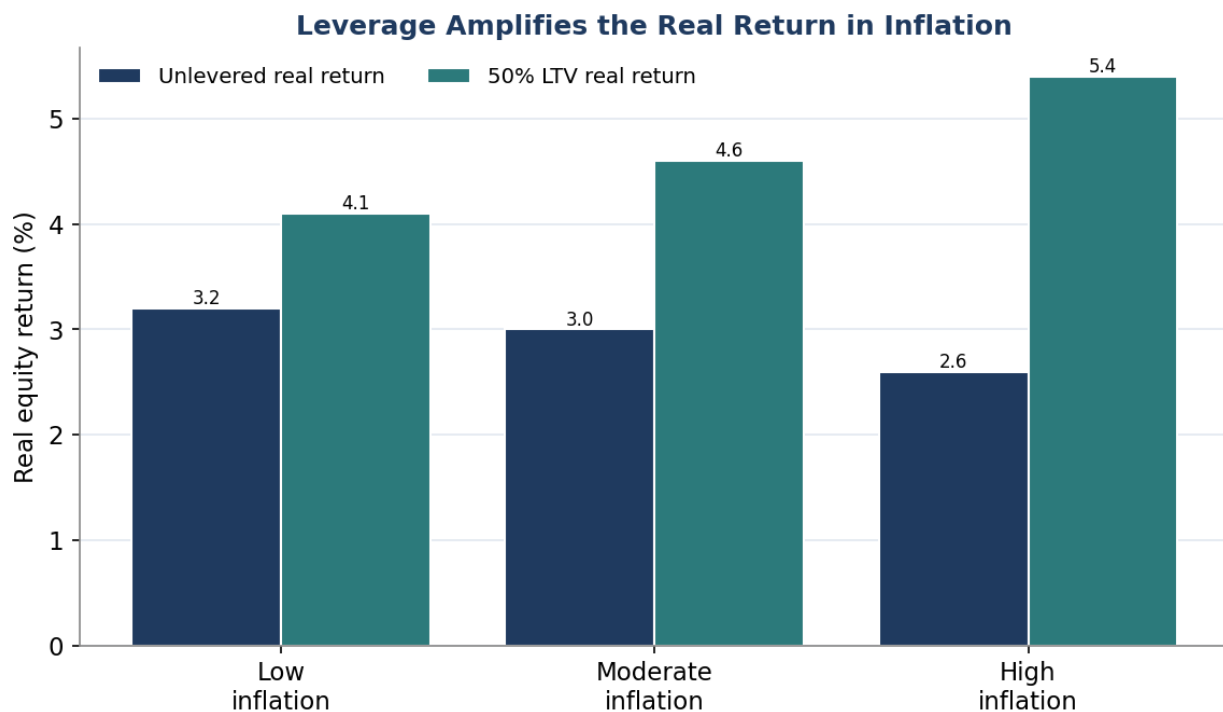
Inflation protection reflects how closely income tracks prices over a typical holding period.

Index-linked leases deserve particular note because they appear to offer the perfect hedge, with rent explicitly rising with a published inflation index. They are valuable, but two cautions apply. First, many index-linked leases contain caps that limit the uplift in exactly the high-inflation scenarios where protection matters most, converting a full hedge into a partial one. Second, an index-linked lease at an above-market starting rent can leave the investor exposed if the market rent falls below the indexed level, since the tenant may default or renegotiate. A family should read the indexation clause in full rather than assume that the label guarantees protection.

8. Leverage as an Inflation Amplifier

The debt-erosion channel makes leverage one of the most powerful tools for amplifying an inflation hedge, and one of the most misunderstood. When a property is financed with fixed-rate debt, inflation erodes the real value of the loan while the property's value and income rise, so the equity holder captures both the appreciation of the asset and the depreciation of the liability. The result is that a moderately leveraged property can deliver a higher real equity return in an inflationary environment than the same property held unlevered.

Figure 3. How Leverage Amplifies the Real Return in Inflation



Real equity return for an unlevered holding and a holding at fifty percent loan-to-value across inflation regimes.

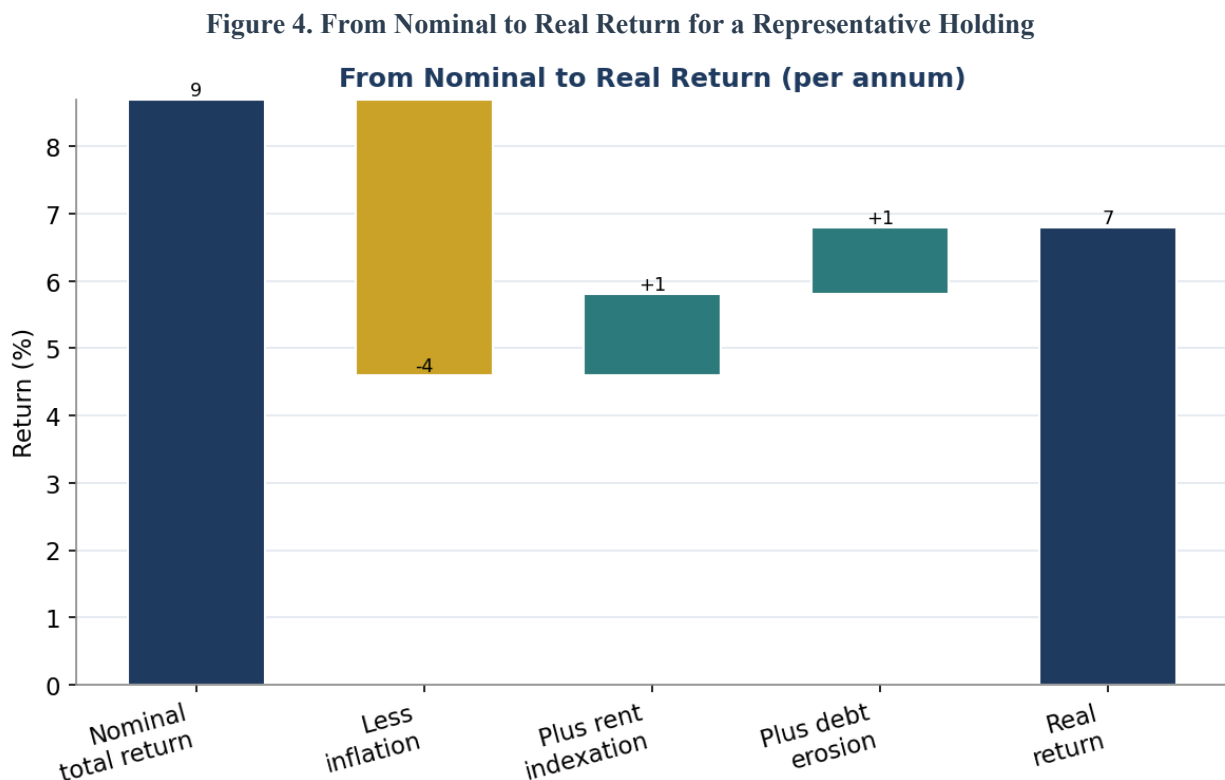
The chart shows the mechanism clearly. In a low-inflation environment, leverage adds modestly to the real return. As inflation rises, the gap widens, because the real erosion of the fixed-rate debt grows and accrues entirely to the equity. This is the financial heart of why leveraged real estate is

such an effective inflation hedge. The crucial qualifier is that the debt must be fixed-rate; floating-rate debt removes the benefit entirely, because the interest cost rises with inflation, transferring the gain back to the lender and leaving the equity holder exposed to higher payments at exactly the wrong moment.

Leverage is, of course, double-edged. It amplifies losses as well as gains, and a property that falls in value or loses a tenant is far more dangerous when geared. The inflation-hedging benefit of fixed-rate debt is therefore not a licence for aggressive leverage but a reason to prefer moderate, long-term, fixed-rate financing over both no leverage and high or floating leverage. For a family-office investor the sweet spot is typically conservative gearing with rate certainty, which captures most of the debt-erosion benefit while leaving ample equity cushion against the asset risk.

9. Nominal versus Real Returns in Practice

Bringing the channels together, it is instructive to trace a single representative holding from its nominal return to its real return, because this is the calculation that actually matters to a family preserving purchasing power. The bridge below decomposes a nominal total return into the inflation that erodes it and the indexation and debt-erosion effects that restore it.



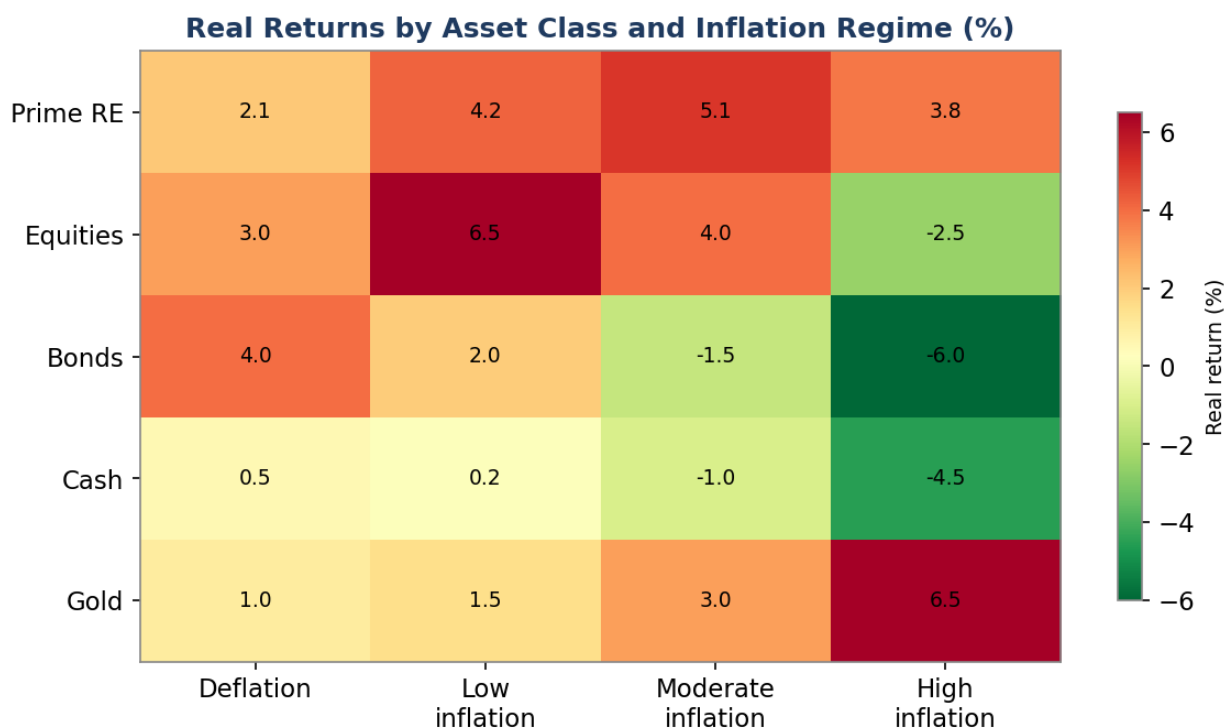
Decomposition of a leveraged, short-lease property's return into its inflation-hedging components.

The bridge shows why structure matters so much. The raw nominal return, reduced by inflation, would leave a thin real return for a poorly structured property. But the rent indexation channel adds back a portion, and the erosion of fixed-rate debt adds back more, lifting the real return well above what the unlevered, long-lease equivalent would deliver. The same starting nominal return, attached to a long-lease unlevered property, would lose most of its value to inflation with nothing added back. This single comparison captures the entire argument of the paper.

10. Real Estate Among the Alternatives

Real estate does not hedge inflation in isolation; it competes with other assets that claim the same property, and a family should understand how it ranks against them across regimes. Equities, bonds, cash and gold all behave differently as inflation varies, and the case for real estate rests partly on how it compares rather than on its absolute performance alone.

Figure 5. Real Returns by Asset Class and Inflation Regime



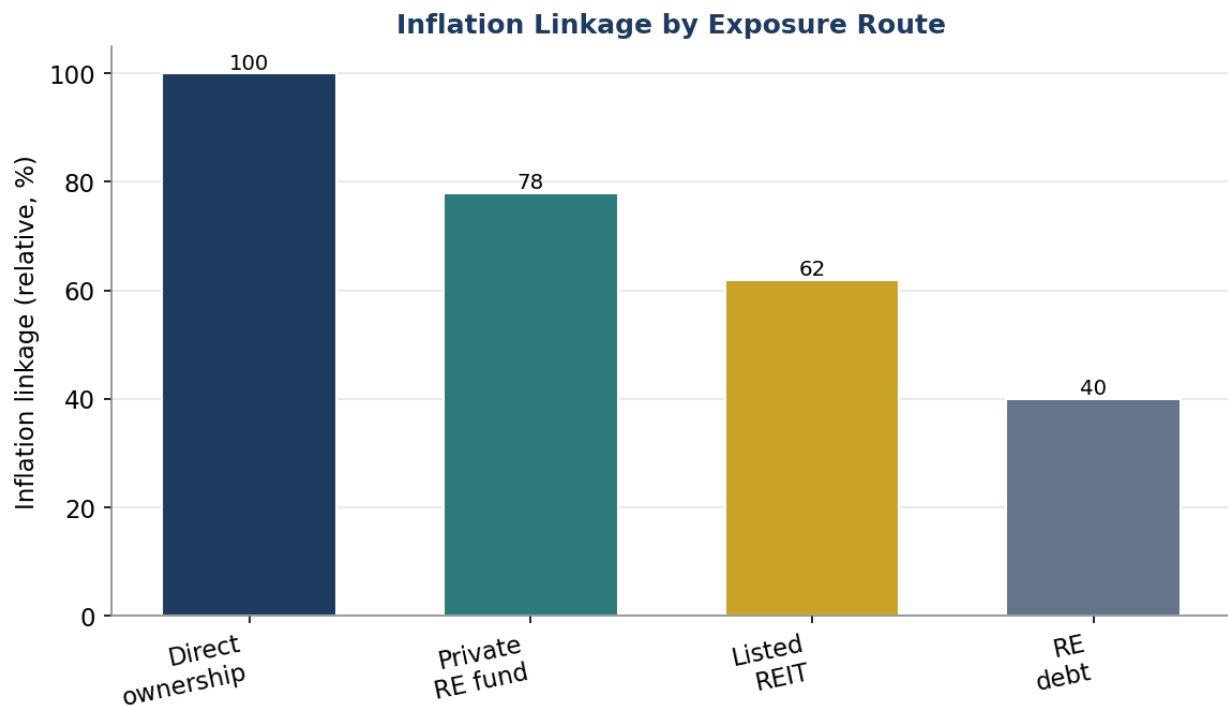
Modelled real returns showing how each asset class behaves as the inflation regime shifts.

The pattern is revealing. Bonds and cash deliver their worst real returns precisely when inflation is high, because their fixed nominal payments lose value, which is why a portfolio anchored in fixed income is so exposed to an inflationary shock. Equities are ambiguous: they can hedge moderate inflation, because companies raise prices, but high inflation often coincides with rising rates and margin pressure that hurt equity values. Gold hedges high inflation well but pays no income and can languish for long periods. Real estate, properly structured, offers a middle path: a positive real return across most regimes, with income, and a hedge that strengthens as inflation rises. Its distinctive contribution to a family portfolio is this combination of income, real-asset protection and moderate behaviour across regimes.

11. How to Take the Exposure

A family can gain real estate exposure through several routes, and the route matters for the strength of the inflation hedge as well as for liquidity and control. The same underlying property hedges inflation differently depending on whether it is held directly, through a private fund, through a listed vehicle or through debt.

Figure 6. Inflation Linkage by Exposure Route



Relative strength of the inflation linkage transmitted to the investor by each route.

Table 2. Exposure Routes Compared

Route	Inflation linkage	Liquidity	Control	Best for
Direct ownership	Strongest	Low	High	Large families, core holdings
Private RE fund	Strong	Low to moderate	Low	Diversified access, scale
Listed REIT	Moderate	High	None	Liquidity, smaller allocations
Real estate debt	Weak	Moderate	None	Income, capital preservation

Listed vehicles transmit a weaker inflation linkage in the short run because their prices move with equity markets.

Direct ownership transmits the inflation hedge most fully, because the family captures the rent indexation, replacement-cost and debt-erosion channels in their entirety and controls the lease and financing decisions that determine their strength. Private funds offer most of this with diversification and professional management but less control. Listed REITs, though they own the same kind of property, transmit a weaker short-run hedge because their share prices move with equity markets and interest rates, often falling when rates rise even as the underlying property hedges inflation over time. Real estate debt is the weakest hedge of all, since the lender receives fixed or floating interest rather than the inflation-linked upside of the equity. A family building an inflation hedge should weight toward direct and private equity exposure and treat listed and debt exposure as liquidity and income sleeves rather than as the core of the hedge.

12. The Gulf Family Office Context

For Gulf families the inflation-hedging question takes a particular shape because of three features of their situation. The first is the currency peg: with the dirham and several Gulf currencies fixed to the dollar, a family measuring wealth in its home currency imports US inflation on its dollar-equivalent assets, while sterling and euro property carry an additional currency dimension. Real estate in the United States hedges the family's dollar-linked inflation directly; property in other markets hedges local inflation but adds currency exposure that must be considered alongside.

The second feature is the link between the domestic economy and the oil cycle. Local inflation and property demand in the Gulf are influenced by government spending and population growth, which are themselves shaped by hydrocarbon revenues. Domestic property can therefore hedge local inflation while also carrying a correlation to the very oil cycle that drives the family's other regional wealth, which reduces its diversification value within a Gulf portfolio. International property, by contrast, hedges inflation in the markets where the family spends and educates its children while diversifying away from the regional economic cycle.

The third feature is access. Gulf families typically enjoy strong access to both regional development and international institutional property, and many have deep operating experience in real estate from the businesses that built their wealth. This is an advantage, but it can tip into over-concentration in a single asset class and a home-market bias that leaves the family exposed to one economy and one cycle. The inflation-hedging case for real estate should therefore be pursued with discipline about diversification across geography, property type and currency, rather than as a licence to add yet more domestic property to an already property-heavy balance sheet.

13. Shariah-Compliant Real Estate Income

Many Gulf families require their investments to be Shariah-compliant, and real estate is one of the most natural asset classes for compliant structuring, which adds to its appeal as an inflation hedge. Property generates rental income, which is permissible, and can be financed through compliant structures such as Ijara, a lease-based arrangement, or diminishing Musharaka, a co-ownership that the occupier gradually buys out, rather than through interest-bearing debt.

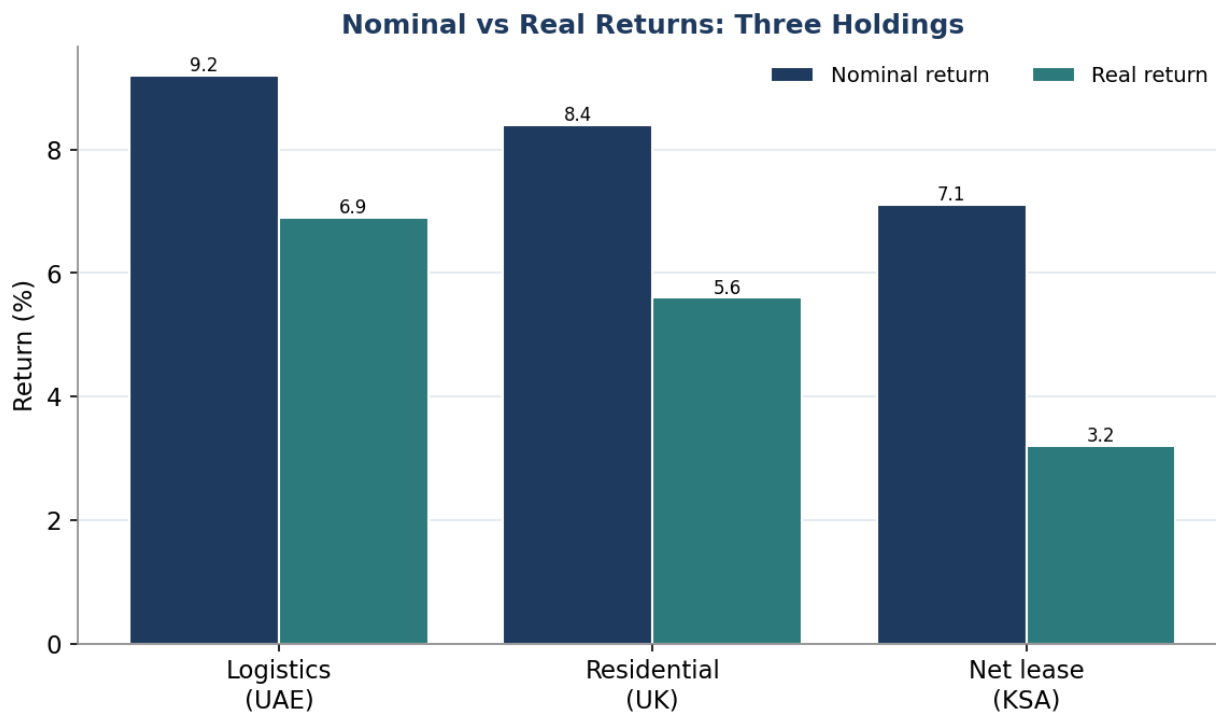
The interaction with inflation hedging is favourable. Ijara leases can be structured with periodic rent reviews that track the market or an index, preserving the rent-indexation channel within a compliant framework. The replacement-cost channel operates regardless of financing and so is unaffected by compliance. The debt-erosion channel works through compliant fixed-profit-rate financing in much the same way as through conventional fixed-rate debt, since the family's payment obligation is fixed in nominal terms and eroded by inflation. A family can therefore build a strong, compliant inflation hedge in real estate without sacrificing the channels that make property effective.

The practical caution is that compliant structures can carry additional documentation and administration, and that the rent-review and profit-rate mechanics must be drafted carefully to preserve the inflation linkage. A family should ensure that its compliant leases and financing are structured to allow the income and the financing to respond to inflation, rather than accepting a fixed compliant arrangement that, like a long fixed lease, would leave it exposed. Compliance and inflation protection are fully compatible, but only if the documentation is designed with both in mind.

14. Three Worked Holdings

To make the framework concrete, consider three holdings a Gulf family might own, each in a different market and structure. The cases trace nominal and real returns to show how structure determines the strength of the hedge in practice.

Figure 7. Nominal versus Real Returns for Three Holdings



Modelled nominal and real returns illustrating the effect of lease and financing structure.

Table 3. Case Summary

Holding	Structure	Nominal return	Real return	Hedge quality
Logistics (UAE)	Short lease, 50% fixed-rate debt	9.2%	6.9%	Strong
Residential (UK)	Annual resets, moderate gearing	8.4%	5.6%	Strong
Net lease (KSA)	20-year fixed lease, unlevered	7.1%	3.2%	Weak

Modelled figures. The net-lease holding loses most of its return to inflation because no channel operates strongly.

The logistics holding combines a short lease that resets to a strong market, supply constraint that supports value, and fifty percent fixed-rate debt that inflation erodes. All three channels fire, and the holding preserves a healthy real return even after inflation.

The residential holding resets rents annually and carries moderate fixed-rate gearing, so the indexation and debt channels operate strongly while the replacement-cost channel is supported by housing undersupply. Its real return is robust.

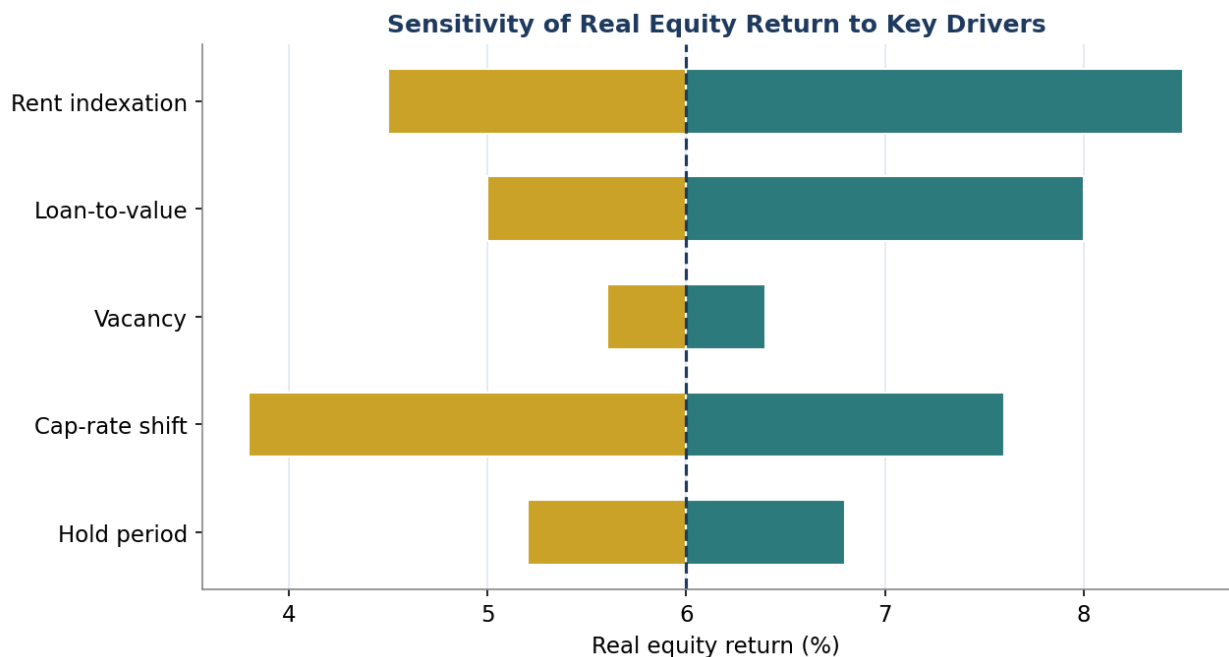
The net-lease holding looks safe and prestigious, with a creditworthy tenant on a long lease, but it is the weakest hedge of the three. The fixed twenty-year rent locks income against inflation, the holding is unlevered so no debt erosion occurs, and the result is a return that behaves like a bond

and loses most of its real value when inflation rises. It is a reminder that the safest-looking property can be the most exposed to inflation.

15. Sensitivity Analysis

The real equity return on a property holding is most sensitive to the variables that drive the three channels. Varying each around a base case while holding the others constant produces the tornado below, which ranks the drivers by their impact on the real return.

Figure 8. Sensitivity of Real Equity Return to Key Drivers



Each bar shows the swing in real equity return from varying one driver around the base case.

Rent indexation and loan-to-value dominate, which confirms the central argument: the strength of the inflation hedge is driven by the income and debt channels, both of which are structural choices the investor controls. Vacancy and cap-rate movements matter, reflecting the asset risk that accompanies any property, but they are secondary to the structural decisions about lease and financing. The practical lesson is that a family improving the inflation-hedging quality of its property should focus first on lease structure and fixed-rate gearing, the variables with the widest bars, rather than on trying to forecast cap rates or vacancy.

16. Where the Hedge Breaks Down

An honest framework must be clear about when real estate fails to hedge inflation, because over-confidence in the hedge is itself a risk. The hedge breaks down in several identifiable circumstances, and a family should test its holdings against each.

- **Long fixed leases.** when leases are long and fixed, locking income against inflation and turning the property into a bond.
- **Floating-rate debt.** when financing is floating-rate, so that the interest cost rises with inflation and the debt-erosion channel reverses.
- **Unconstrained supply.** when supply is abundant and new building can arrive quickly, weakening the replacement-cost channel and capping rent growth.

- **Rate shocks.** when inflation coincides with sharply rising real interest rates, which can push cap rates up and depress values faster than income rises, especially in the short run.
- **Demand collapse.** when the property is highly cyclical and an inflationary recession destroys tenant demand, so that vacancies offset any indexation benefit.

These failure modes are not reasons to avoid real estate but reasons to structure it deliberately. A family that holds short-lease, supply-constrained property with moderate fixed-rate debt has minimised every one of these risks; a family that holds long-lease, abundant-supply property with floating debt has maximised them. The difference is entirely within the investor's control at the point of acquisition.

17. Building the Exposure in a Family Portfolio

Real estate should enter the family portfolio as a deliberate inflation-hedging allocation rather than as an accumulation of individual deals, and this requires a top-down view of how much and what kind. The right allocation depends on the family's overall inflation exposure, its liquidity needs and the rest of its balance sheet, but the principles of construction are general.

The first principle is to size the allocation against the family's inflation-sensitive liabilities, such as future spending, education and the preservation of real wealth across generations, rather than against an arbitrary target. The second is to fill the allocation with property that actually hedges, favouring short-lease, supply-constrained types and avoiding the long-lease, fixed-income-like property that masquerades as safe. The third is to diversify across geography and currency so that the hedge protects the inflation the family actually faces, which for a Gulf family means a deliberate mix of dollar-linked, sterling and euro exposure rather than a concentration in any one market.

The fourth principle is to manage the financing of the allocation as carefully as the assets, using moderate, long-term, fixed-rate or fixed-profit-rate debt to capture the debt-erosion channel without taking on dangerous leverage. The fifth is to size the illiquid core against a liquidity sleeve, so that the family is never forced to sell a hedging asset at a bad moment to meet a cash need. Built this way, the real estate allocation becomes a coherent inflation hedge rather than a scattered collection of buildings, and it does the job the family assumes it is doing.

18. The Illiquidity Trade-Off

The principal cost of using real estate as an inflation hedge is illiquidity, and a family must weigh this honestly. Direct property cannot be sold quickly without sacrificing price, transactions are slow and expensive, and a family that over-allocates to property can find itself asset-rich but cash-constrained at exactly the moment it needs liquidity. The illiquidity is not a flaw to be eliminated but a trade-off to be managed, since much of property's return and stability derives precisely from the patience it demands.

The discipline is to match the illiquidity of the allocation to the family's genuine time horizon and to maintain a liquidity reserve that removes any need to sell property under pressure. A family with a thirty-year horizon and a sensible cash buffer can hold illiquid property comfortably and capture its full inflation-hedging benefit; a family that has over-committed and lacks liquidity may be forced to crystallise losses or forgo the hedge when it matters most. The listed and debt routes discussed earlier have a role here, providing liquid real estate exposure that,

while a weaker hedge, can be sold quickly and so allows the family to hold a larger illiquid core with confidence.

19. An International Comparison

The inflation-hedging quality of real estate varies across the markets where Gulf families invest, and understanding these differences helps a family allocate. In the United States, large and liquid markets, strong logistics demand and a deep fixed-rate mortgage market make for an effective and accessible hedge, with the added benefit that US property hedges the dollar inflation to which Gulf currencies are pegged. The United Kingdom offers strong residential and logistics hedges but a heavier tax profile and the prevalence of some long institutional leases that hedge poorly.

Continental Europe presents a mixed picture, with strong index-linked lease conventions in some markets that aid the hedge, offset by slower growth and, in places, regulation that caps rent increases and so weakens the indexation channel in high inflation. The Gulf's own markets offer strong growth and compliant structuring but carry the oil-cycle correlation and supply volatility discussed earlier. The practical conclusion for a family is to build a diversified international real estate allocation that captures the strongest hedges in each market while spreading currency and economic-cycle exposure, rather than concentrating in any single jurisdiction however familiar.

20. Common Errors

- **Treating property as monolithic.** assuming all real estate hedges inflation equally, when lease structure and financing determine almost everything.
- **Mistaking long leases for safety.** buying long-lease, fixed-rent property for safety, only to hold a bond-like asset that loses real value when inflation rises.
- **Using floating-rate debt.** financing with floating-rate debt, which reverses the debt-erosion channel and exposes the family to rising payments in inflation.
- **Home-market over-concentration.** concentrating in domestic property that correlates with the family's existing oil-linked wealth, reducing diversification.
- **Ignoring liquidity.** over-allocating to illiquid property without a liquidity reserve, forcing sales at the wrong time.
- **Overlooking indexation caps.** relying on index-linked leases without reading the caps that limit protection in high inflation.

21. An Implementation Roadmap

1. Assess the family's true inflation exposure, distinguishing dollar-linked, sterling and euro components and the spending the family must protect.
2. Audit the existing property portfolio against the three channels, identifying which holdings actually hedge and which behave like bonds.
3. Set a target real estate allocation sized against inflation-sensitive liabilities, with a deliberate split by geography, property type and currency.
4. Tilt acquisitions toward short-lease, supply-constrained property and away from long-lease, fixed-income-like property, reading every lease in full.
5. Finance the allocation with moderate, long-term, fixed-rate or fixed-profit-rate debt to capture the debt-erosion channel safely.

6. Maintain a liquidity reserve and a liquid real estate sleeve so the illiquid core need never be sold under pressure.
7. Review the portfolio across the inflation cycle, rebalancing toward the holdings and structures that are hedging as intended.

22. Valuation and the Cap-Rate Question

No discussion of real estate and inflation is complete without confronting the capitalisation rate, because it is the variable that most often makes property disappoint in the short run even when the underlying hedge is sound. A property's value is its net income divided by its cap rate, so for a given income a rise in cap rates lowers value. Cap rates tend to track real interest rates, and because central banks often raise rates to fight inflation, the early phase of an inflationary episode can see cap rates rise and property values fall even as the income channel begins to work. This is the mechanism behind the lag visible in the historical evidence.

The resolution of this apparent paradox lies in horizon and income growth. Over a short period, the cap-rate effect can dominate and values can fall; over a longer period, the growth in income from rent indexation outpaces the cap-rate drag, and the hedge reasserts itself. A family that understands this will not be alarmed by a temporary mark-down in an inflationary shock, nor will it be tempted to sell into weakness, because it recognises that the income channel needs time to feed through leases. The investor who panics at the cap-rate-driven dip converts a temporary paper loss into a permanent realised one and forfeits the very hedge they were holding the property to capture.

The practical implication is to favour property whose income can grow fastest, since rapid income growth is what overcomes the cap-rate drag soonest. This reinforces the preference for short-lease, supply-constrained property: not only does it hedge inflation through indexation, it also recovers from a rate-driven value dip more quickly than long-lease property whose income is frozen. Cap-rate sensitivity is therefore not a separate consideration but another reason to prefer the structures the paper has favoured throughout.

23. Operational Intensity and the Return Premium

A final dimension that shapes the inflation hedge is the operational intensity of the property, meaning how much active management the asset requires and how frequently its income can be repriced. There is a spectrum from passive, bond-like assets such as long-lease net-lease property, through moderately active assets such as multi-family residential, to highly operational assets such as hotels and self-storage whose pricing can change daily. The more operational the asset, the more responsive its income is to inflation, but the more management skill it demands and the more cyclical risk it carries.

This creates a genuine trade-off for the family investor. The most responsive inflation hedges are often the most operationally demanding, and capturing their hedging benefit requires either in-house operating capability or a trusted operating partner. A family with real estate operating experience, as many Gulf families have, can lean into this and earn both the inflation hedge and an operational return premium. A family without that capability should be honest about it and access operational property through skilled managers rather than attempting to run it directly, since a poorly managed operational asset can lose more to operational failure than it gains from inflation responsiveness.

The broader point is that the inflation hedge and the return premium in real estate are related: the features that make property responsive to inflation, namely frequent repricing and active management, are also the features that generate higher returns and demand more skill. A family building an inflation-resilient portfolio is therefore also making a decision about how operational it wishes its real estate to be, and it should align that decision with its genuine capabilities rather than reaching for responsiveness it cannot manage.

24. A Strategic Perspective

Real estate is one of the most accessible and powerful inflation hedges available to a family-office investor, but only when it is structured to be one. The families that protect their purchasing power across generations are not those that simply own a great deal of property, but those that own the right property in the right structure with the right financing, and that understand precisely why each holding hedges or fails to hedge. The asset class label is a starting point, not an answer; the channels are the answer.

For Gulf families in particular, the combination of a dollar-pegged currency, deep regional and international access and a cultural affinity for property makes real estate a natural cornerstone of an inflation-resilient portfolio. The opportunity is to convert that affinity into discipline: to diversify beyond the home market, to favour the structures that hedge, to use compliant financing that preserves the channels, and to size the allocation against the inflation the family genuinely faces. Done this way, real estate becomes not merely a store of wealth but an active defender of its real value across the decades that family capital must span.

25. Conclusion

The belief that real estate hedges inflation is true, but only with qualifications that determine everything. Property protects purchasing power through three channels, rent indexation, replacement cost and the erosion of nominal debt, and the strength of the hedge depends on property type, lease structure and financing rather than on the asset class as a whole. Short-lease, supply-constrained, fixed-rate-financed property hedges powerfully; long-lease, abundant-supply, unlevered property hedges poorly and can behave like a bond. A family that understands this can build a real estate allocation that genuinely defends its real wealth; one that relies on the slogan may hold property that fails it precisely when protection is needed.

For Gulf family offices the framework offers a clear path. Audit existing holdings against the channels, tilt toward the structures that hedge, diversify across geography and currency, finance conservatively with fixed-rate or compliant fixed-profit debt, and maintain the liquidity that allows the illiquid core to be held with patience. The reward is a portfolio whose real value is protected across the inflation regimes that a multi-generational horizon makes inevitable. That protection, deliberately constructed rather than assumed, is among the most valuable contributions real estate can make to a family's lasting wealth.

26. Limitations

This paper uses modelled figures to illustrate relationships and mechanisms rather than to forecast returns for any specific property or market. Real estate outcomes depend on location, timing, management and conditions that no general framework can capture, and past relationships between property and inflation may not persist. Nothing here constitutes investment advice.

Families should obtain advice tailored to their circumstances and conduct property-specific diligence before acting, and should treat the inflation-hedging framework as a lens for analysis rather than a guarantee of outcomes.

Appendix A. Base Case Assumptions

Table 4. Parameters Used in the Models

Parameter	Base case value
Base nominal total return	8.7%
Moderate inflation assumption	4.1%
Loan-to-value (fixed-rate)	50%
Rent reset frequency (core hedge)	Annual to 3 years
Hold period	10 years
Transaction and exit costs	5 to 7%

Base case parameters held constant in the sensitivity analysis except for the driver being varied.

Appendix B. An Inflation-Hedge Diligence Checklist

- How frequently does the lease reset, and is any indexation capped?
- Is the property in a supply-constrained market where replacement cost supports value?
- Is the financing fixed-rate or fixed-profit-rate, and at a conservative loan-to-value?
- Does the holding diversify the family's inflation exposure by geography and currency, or concentrate it?
- Is there a liquidity reserve so the holding need not be sold under pressure?
- For compliant structures, do the lease and financing preserve the inflation channels?

Appendix C. Glossary

Cap rate. The ratio of a property's net income to its value; a rise in cap rates lowers value for given income.

Debt erosion. The reduction in the real value of fixed-rate debt caused by inflation, which benefits the equity holder.

Ijara. A Shariah-compliant lease-based financing structure.

Index-linked lease. A lease whose rent rises with a published inflation index, sometimes subject to caps.

Loan-to-value. The ratio of debt to property value; a measure of leverage.

Real return. The return after adjusting for inflation; the true measure of preserved purchasing power.

Replacement cost. The cost of building an equivalent new property, which rises with inflation and supports existing values.

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About the Author

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